



# D&D: Innovation for Strategy and Early Scheduling Decision Support Tool

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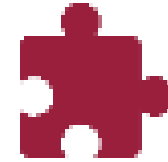
La force de l'engagement<sup>MD</sup>

# Innovation to support Nuclear D&D



## D&D nuclear unit

from 350/500 million € to 1 billion €



## Simultaneity of a large number of units

About 110 stopped  
200 units added in the next decade



## Concertation phase - 5 to 7 years

Several stakeholders: Operator, Nuclear Authority, Main Sub-contractors



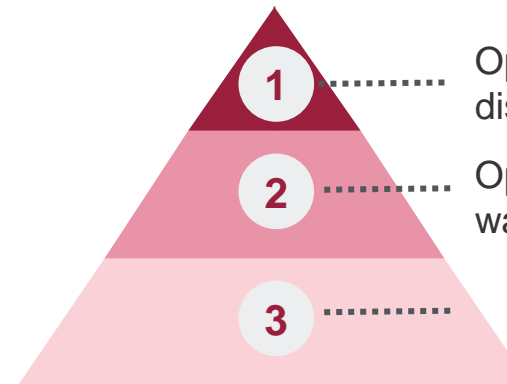
## Cost reduction

More reliable strategy  
Connected to strong early scheduling



## Analysis and optimization tools backed by "Big Data" solutions to read operational excellence

Important data volumetric, predictive algorithm, historical data, constraints, optimization...



1 ..... Optimization of **investment strategies** for dismantling a reactor – First of a kind

2 ..... Optimization of pre-planning for dismantling and waste management of a reactor

3 ..... Optimization of **strategies and pre-planning** for **several units**, to benefit from **the scale effect and cost reduction**

To **assist** in the decision the definition of **immediate, deferred or mixed dismantling** strategies



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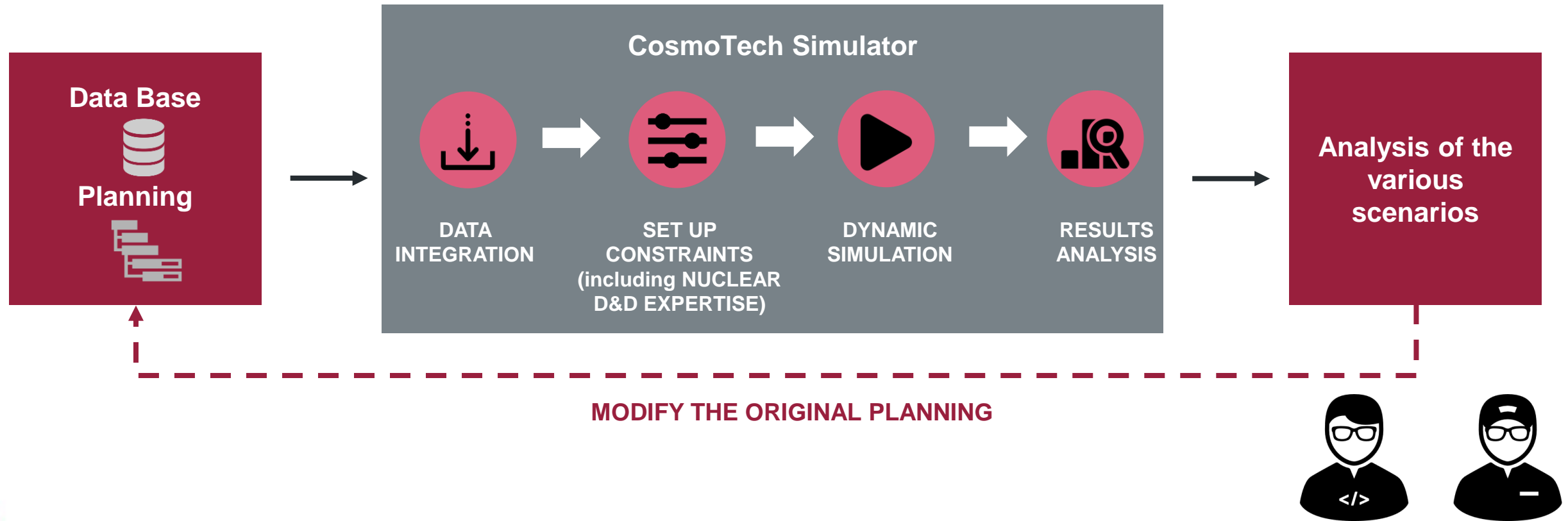
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# A proven methodology in the industrial sector, responsive to D&D challenges

#1: Optimizing Investments for an Electrical Network Manager

#2: Optimization of nuclear unit outage schedules (for a French nuclear operator)



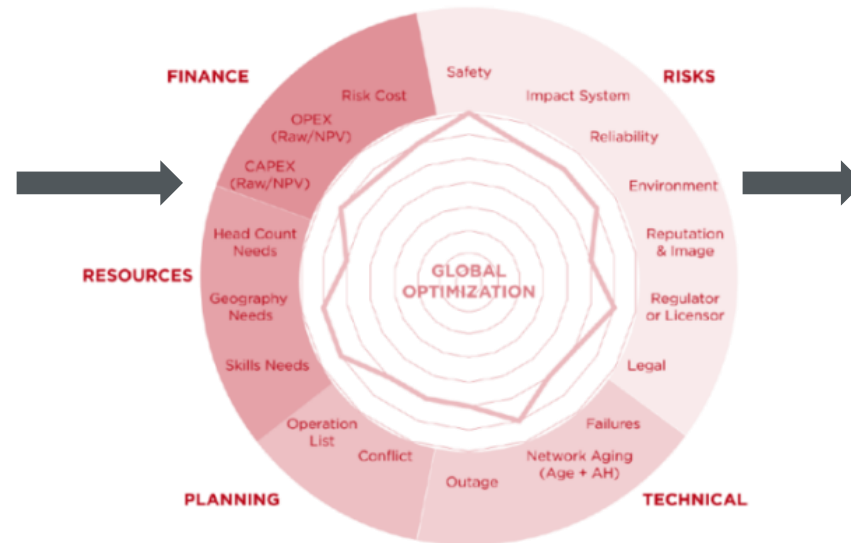
# #1 – Optimization of investment strategies

Define a first of a kind dismantling strategy and make the best strategic choices in terms of investment (OPEX, CAPEX), having a holistic vision and keeping track of previously evaluated scenarios

## Examples of input data

- Strategy for equipment and spent fuel,
- Strategy for waste management,
- Strategy for the removal and cutting of materials,
- Strategy for the redeployment of support functions,
- Strategy for technical choices,
- Strategy for obtaining authorizations.

## Analysis tool



## Examples of output

**Multiple scenarios** to carry out a strategic reflection and to **define the optimal strategies** related to:

- Radiological and chemical characterization, Scope of the work,
- Reconfiguration of support systems, Decontamination
- Removal of hazardous materials, ...

**Optimization under stress:** cost, risk policy and dosimetric assessment

**The record of the history of the various strategies** (in connection with pre-planning)



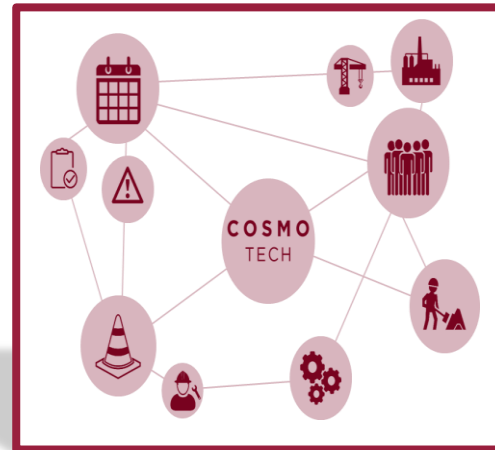
## #2 – Support for pre scheduling operations

Optimize the pre-planning of unit D&D and waste management operations during negotiations with Nuclear Authorities, waste facilities and contractors, in line with the defined D&D strategy

### Examples of input data

- start date of operations (areas of immediate and differed dismantling)
- Support system configuration (ex “Cold and Dark” situation)
- Level of activity of equipment
- Level of site restoration (brownfield, greenfield)
- packaging, waste treatment and storage solutions (ex “Rip and Ship”),
- Availability of outsourcing (HR issues ...)

### Analysis tool



### Examples of output

- Sensitivity, stress test, domino effects
  - KPI planning, durations, costs ...
  - Consolidation and feasibility of existing pre-schedules: Optimized prescription, Impacts on activities to plan
  - Logistics (supplier delivery reliability, disposal site availability, approvals, and general unexpected delays such as weather)
- => **Operational reflection** on the **methods and technologies** identified for D&D, connected with industrial partners and safety authorities.

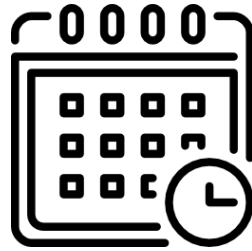


# After treatment by our methodology and analysis tool: Provide a Decision Support Tool



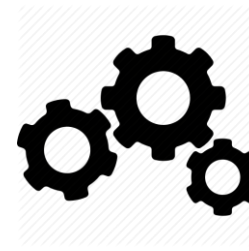
## SIMULATE STRATEGIC and/ or OPERATIONAL CONSTRAINTS

- Regulatory authorization input (ex level of releases)
- History of the unit
- Installation constraints
- Chemical and radiological characterization
- Chronology of the operation
- Decontamination
- Waste management system
- ...



## DATA PROCESSING CONFIGURATION

- Default values or custom completion rules in case data is missing.
- Tasks creation for work that is not explicitly scheduled.
- Cross-database incoherence handling.



## RUN TIME BEHAVIOR

- Dynamics for equipment state changes.
- Human resources
- On-field contextual reactions:
- Daily priority reviews.
- Daily consignment. conflict resolution



## LOOP BETWEEN STRATEGY & PRE SCHEDULING

- Identification of impacts on strategy or pre scheduling if any changes
- Record of historical choices



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# Thank you



# Securing data collection



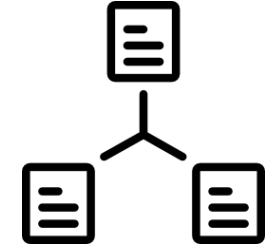
## MODEL-DRIVEN DATA COLLECTION

- Data collection based on model needs.
- Only data contributing to the model has to be collected.



## SENSITIVITY ANALYSIS TOOLS

- Quantification of the model sensitivity to specific data.
- Data collection effort can target the most critical data.



## AUTOMATED DATA INTEGRATION

- Data uploaded to relational databases through ETL (Extract Transform Load) data integrator.
- Data secured through encryption and authentication protocols.





# The partners

The deploy of this Proof Of Concept will be lead by CGI with its partners – CosmoTech and one expert



- **CGI** will bring a strong knowledge of the EDF context - including all the aspects related to D&D planning and nuclear waste management. This concerns both business issues and information systems.
- More precisely: **CGI Business Consulting** contributor will bring a "core business" knowledge of decommissioning processes and nuclear waste management. They will ensure the link between the EDF experts and the CoSMo modeling and development teams



- **CosmoTech** is a technology company offering simulation platforms for complex systems - combined with constrained optimization algorithms. It has several industrial references (RTE, EDF, ENEDIS, GRTGaz, Alstom, SNCF, Veolia, Sanofi ...).
- The **CosmoTech** solutions aim to analyze and quantify the coupling between systems, to deduce "open" simulation models, and to generate scenarios / define optimization models that fully integrate risk management.



- **Integrated Nuclear Engineering Solutions**  
**(including D&D expertise):** Gérard Laurent



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# Detailed approach



## Methodology

The approach for this PoC will be based on CosmoTech's own methodology, focusing on the following steps :

- Qualification of the requirement - general description of modeling and optimization issues,
- Realization of a "complex system modeling" workshop ("CCTA workshop"),
- Identification of key systems and realization of a design document for the modeling part,
- Development of a first version of the model - including first coupled models,
- First sensitivity analysis (allowing a first quantitative analysis of data and models),
- Realization of a second iteration,
- Development of a graphical interface.

The duration for the realization of this model would be **4 months**. The PoC will mobilize modeling teams (CosmoTech) and nuclear consulting competencies (CGI and experts) - but also client experts, to identify most relevant investment choices in the framework for decommissioning projects.

The mobilization of client contributors will focus on: the initial workshop (1d); functional workshops involving sectoral expertise (5 \* 0.5d); frequent exchanges related to project monitoring; methodological validations concerning the modeling ...



# Optimizing Investments for an Electrical Network Manager

## Targets:

Develop a **decision support tool** on optimization of maintenance and investment strategies for the utilities sector

Enable utilities to **simulate maintenance**, component replacement and **optimization programs** for these programs; study of the impacts on the electricity network and the organization of the performance of the output products

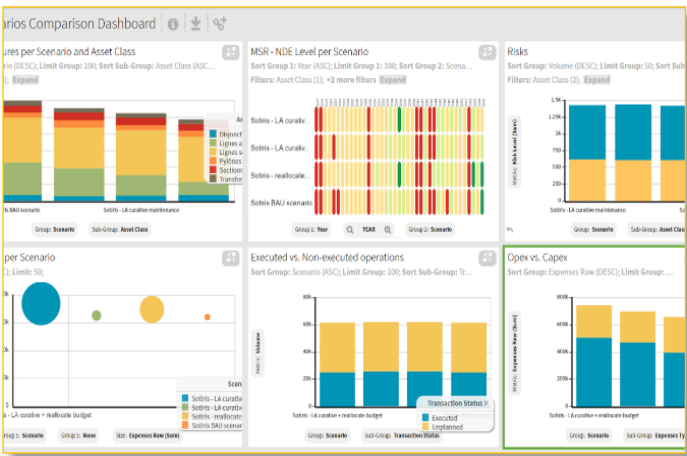
Deliver a **method** that can **be audited and replicated** to internal teams, but also **justify investment** to decision makers



## Benefits:

Improve **visibility** on risks in the short and long term

Justify the CAPEX and OPEX strategies according to the quality of the maintenance operations and not only their frequency



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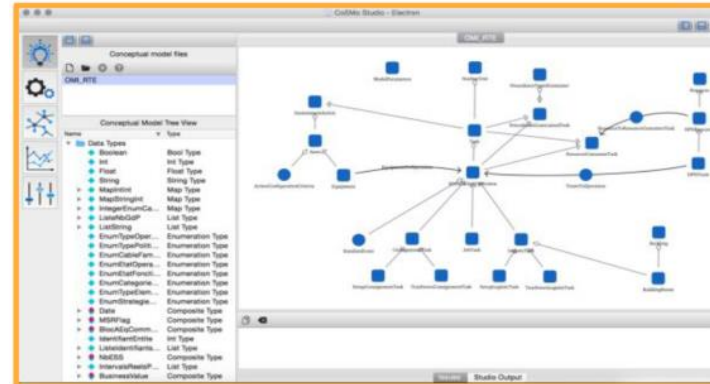
# Optimization of nuclear unit outage schedules

## Targets:

**Resolve operational conflicts** taking into account various types of constraints (small premises, availability of several equipments, human resources, co-activity ...)

**Improve schedule reliability** by simulating a nuclear unit outage, including:

- Modeling cascading effects for unplanned events
- The proposition of what-if scenarios, based on probabilities



## Benefits:

**Properly planned tasks** according to all the **constraints** of the outage

**Optimization of project management**, including the allocation of human and material resources, as well as the prioritization of specific tasks

A nuclear unit outage project **team mobilized** around the joint construction of the planning and sharing a **common vision** on the on issues and objectives



# Our engagement

We carry out each mandate for one purpose:  
to contribute to the success of our clients

